# FACILITIES UPDATE

BOARD OF TRUSTEES MEETING, NOVEMBER 20, 2019



# TOPICS TO BE COVERED

## Project Updates

- Pacific Highlands Ranch School #9
- Del Mar Heights School Rebuild

# PACIFIC HIGHLANDS RANCH SCHOOL #9



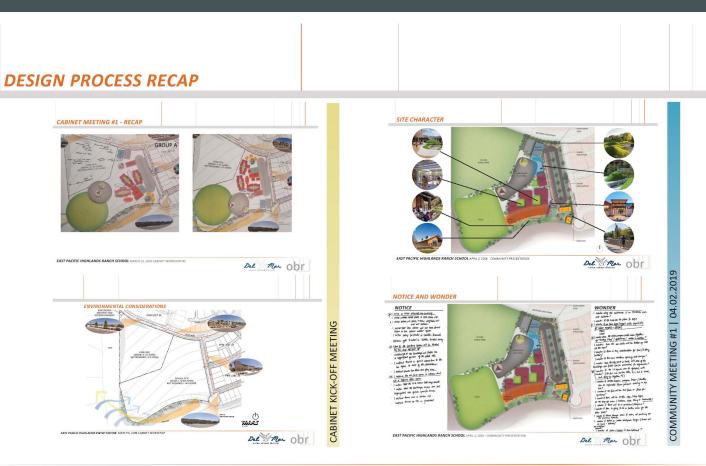
# PACIFIC HIGHLANDS RANCH SCHOOL #9 – DESIGN PROCESS

# 5 Community Design Meetings

- April 2
- April 30
- May 28
- September 18
- September 30

# PACIFIC HIGHLANDS RANCH SCHOOL #9 – MEETING I, APRIL 2

- Kickoff Meeting
- Initial design idea
- Notice & Wonder

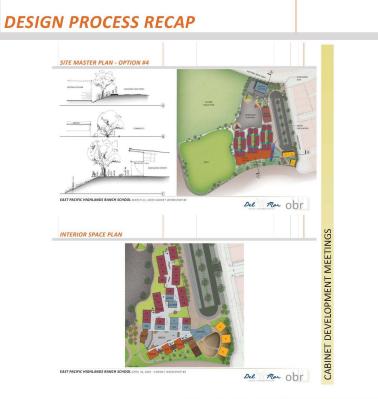


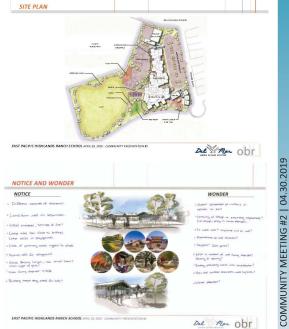
PACIFIC HIGHLANDS RANCH SCHOOL OCTOBER 30, 2019 - COMMUNITY PRESENTATION #5



# PACIFIC HIGHLANDS RANCH SCHOOL #9 – MEETING 2, APRIL 30

- Design update
- Aesthetics
- Notice & Wonder





PACIFIC HIGHLANDS RANCH SCHOOL OCTOBER 30, 2019 - COMMUNITY PRESENTATION #5



Del Mar obr

# PACIFIC HIGHLANDS RANCH SCHOOL #9 – MEETING 3, MAY 28

- Design update
- Site renderings
- Notice & Wonder







# PACIFIC HIGHLANDS RANCH SCHOOL #9 - MEETING 4, SEPTEMBER 18

- Design update
- Traffic study
- Community input





PACIFIC HIGHLANDS RANCH SCHOOL OCTOBER 30, 2019 - COMMUNITY PRESENTATION #5



8

# PACIFIC HIGHLANDS RANCH SCHOOL #9 - MEETING 4, SEPTEMBER 30

- Design update
- Further renderings
- Community input









PACIFIC HIGHLANDS RANCH SCHOOL OCTOBER 30, 2019 - COMMUNITY PRESENTATION #5



### **CIRCULATION & PARKING DESIGN**



### **TRAFFIC ACCESS PLAN - Pros & Cons**

ISSUE	OPTION CONSIDERED (TERRAZO CT ACCESS)	SELECTED DESIGN (SOLTERRA VISTA PKWY ACCESS)
VEHICLE QUEUES DURING DROP-OFF/PICK-UP	Better queuing off-street, less traffic delays on Solterra	Less internal queuing, slower traffic on Solterra Vista
POTENTIAL FOR TRAFFIC	Conflicts will be at Solterra Vista at Terrazo	New point for conflicts close to existing intersection
ACCESS ROUTE	Terrazo Court 29 feet wide with residential parking on the east side of the street	Access on wider street, more direct and efficient
NEIGHBORHOOD TRAFFIC	Traffic will use local residential streets, Terrazo is a bit narrow to handle school traffic	Traffic will be mostly on a collector street
PEDESTRIAN SAFETY / INTERSECTION CONTROL	Crossing guard / intersection control needed at Solterra Vista-Terrazo Court intersection and Terrazo Court - Kenmar Way intersection	Crossing guard / intersection control needed at Solterra Vista only.
KINDER PICK-UP/DROP- OFF	Access to Kinder drop-off/pick-up obstructed by site entry queue on Terrazo Court	Access to temporary parking for Kinder drop- off/pick-up available unobstructed on Terrazo Court

PACIFIC HIGHLANDS RANCH SCHOOL OCTOBER 30, 2019 - COMMUNITY PRESENTATION #5



## PACIFIC HIGHLANDS RANCH SCHOOL #9 -TRAFFIC STUDY

- Conducted by Placeworks
- Traffic consultant presented to staff and community
- Solterra Vista Road determined to be the better site entrance

# SITE PLAN



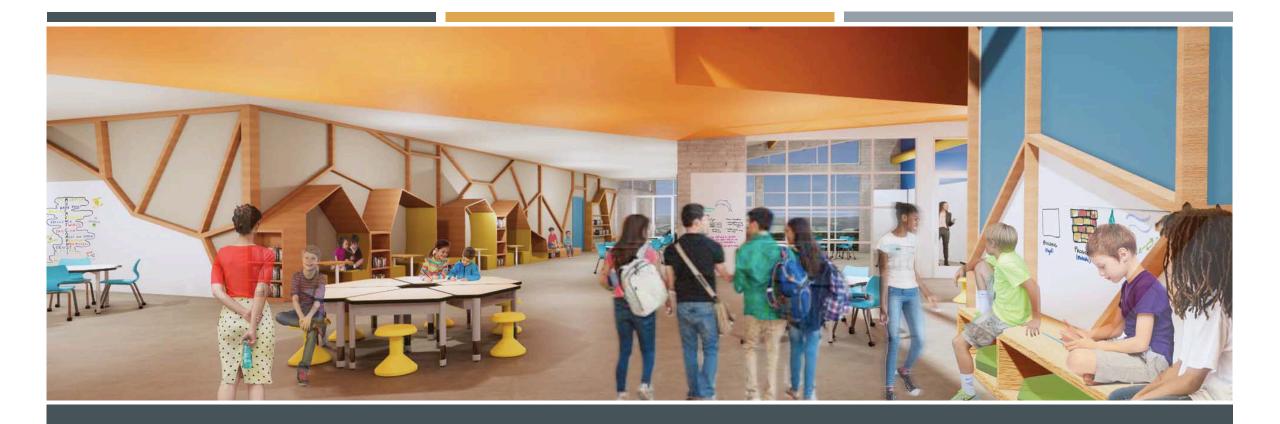
- Building 61,215 sq. ft.
- Field approximately 100,000 sq. ft.
- 480 students
- 20 classrooms



# ENTERING SCHOOL



# UPPER GRADE CLASSROOMS



# COMMON LEARNING HALL





# MUR, INNOVATION CENTER, & STEAM+

15

# KINDERGARTEN







# SITE RENDERING

# PACIFIC HIGHLANDS RANCH SCHOOL #9

- Next Steps
  - Finalize and approve CEQA
  - Purchase property
  - Design Development with obrARCHITECTURE and Erickson-Hall Construction
  - Anticipated start of construction Fall 2020

# DEL MAR HEIGHTS SCHOOL REBUILD



# DEL MAR HEIGHTS SCHOOL REBUILD – SITE PLANNING

- Spring 2019 5 community meetings
  - Community, staff, and district input
  - Goals, Facts, Needs, Concepts
  - Started with no design
  - Input and priorities shaped design
- Fall 2019 2 community meetings
  - Shared design updates and gathered input
  - Responded to input and feedback

# DEL MAR HEIGHTS SCHOOL REBUILD – SITE PLANNING

# **Existing Campus**

- 22 K-6 classrooms
- 2 SDC Classrooms
- 532 Capacity

# **Rebuilt Campus**

- 21 K-6 classrooms
- 2 SDC Classrooms
- 507 Capacity

# COMMUNITY SESSION I – APRIL I, 2019

Session One

### **EXECUTIVE COMMITTEE** Holly McClurg, Ph.D, Superintendent

Cathy Birks, Asst. Supt. Business Services Shelley Petersen, Asst. Supt. Instr. Services Jason Romero – Asst. Supt. HR Lori Cummins, Dir. of Student Services Chris Delehanty, Exec. Dir. Capital Prog. Mike Galis - Director of M&O Laura Spencer – Exec. Dir. Innov & Design Jason Soileau, Principal, DMHES

### DESIGN TEAM

Jon Baker, FAIA Richard Nowicki, AIA Buddy Gessel, AIA Brian Leonard, AIA Angela Grindley Bethany Dewitt, AIA Cristele Pierre Drew Anderson Jennifer Timmons, AIA Jeremy Kossack Karvn Shore, AIA Kelley Mack Leo Contreras Nate Berk Stephen Helms, AIA Trevor Cornell, AIA Young Abulencia

### **STAFF & COMMUNITY MEMBERS** Adam Esther Rubio-Sheffrey Aditya Mandapaka Alison Catilus Fuxiao Amanda Barman

Amy Caterina

Ana West

Angie Lee

Anny Sun

Ann Amukele

Aracely Forreste

Arch Ramky

Beth Milligan

Carla Brown

Carolyn Lee Casey Doose

Christina Galione

Cristin Strain

Daniel Walter

Fric Hall

Bo Gao

Gail Moran Gang Cheng Amanda Kumagai Gerhard Reitmayr Grace Rohrer Heidi Merkel-Eckstein Heidi Young Ian Phillip Irina Jane Rothbaler Bhargav Gurappadi Jeannette Estrada Jenn Dender BreAnne Custodio Jennifer Hasselma Brian MacDonald Jennifer Porter Jeremy Peasron Joann Hooley John Cronin Catherine McCarthy Julia Hinton Kate Ditzler Lampe Kathy Minarik Kelley Huggett Kimberly Fabbri Emilie Hafner-Burton Kristen Linehan Kurt Knutson

Rohit Rory Linehan Rupal Kalapanda Sandra Rickert Sara Sean Davidson Sean Wheatley Lisbeth Fletcher Shailja Shanna Pearson Sharon Franke Makoto Ferguson Sharrone michel Mark Maggenti Shawn song Stephanie Bernstein Michael Yacinelli Steve Rohrer Michelle McGraw Steven Barnard Mike Halpern Susan McKim Tammy Kotnik Tammy MacDonald Tanya Berg Minnie DeVico Ting Huang Mireille Barnard Tracy Friedman Narimene Lekmine Tricia Dixon Natalie Lutch Vesna Ferrer Viii Niasle Forrest Wendy Wardlow Nicole Haines-Denholm Wenhsin Lee Nima Lekmine Wes Huggett Yisheng Xue Rachel McCandless

Kyle Martin

Ling Chan

Linno Yang

Liping Zhu

Lisa Coles

Lisa Dorsev

Lyndie Adao

Maisie Lee

Mark Pong

Mike Krems

Mike Milligan

Mindy Lewis

Nathan Lee

Paige Rollins











# GOALS

Defining the desired outcome that supports the strategic direction for the project.

# FACTS

Given information identified as having objective reality influencing the project outcome.

# VEEDS

Define the scope of work necessary to meet the strategic goals of the district.

# CONCEPTS

Development of concepts & approaches to meeting the identified needs of the campus.



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# COMMUNITY SESSION 2 – APRIL 15, 2019

### **GROUP ENGAGEMENT**

### Administration & Site Management

- Administration Services
- Staff Support Services
- Site Management, Safety & Security
  Food Services
- Student Services & Health Office
- Site Access & Community Sports

### Common Learning Areas

- Library and Innovation Space
- Technology Considerations
- Outdoor Learning Areas
- Garden
- STEAM+ Classrooms
- Multipurpose Room & Assembly
- P.E. / Outdoor Play Programs

### Site & Building Development

- Site Zoning, Access & Circulation
- Community Use and Access
- Development Phasing

### District Design 2022

 School facilities support studentcentered learning, teacher collaboration, positive school climate, technology integration

 Students have access to a variety of environments for doing independent research, working on team projects, engaging in debates in social settings, and interacting via technology with peers and colleagues in other parts of the world.

• School spaces are learning spaces; they are active and fully utilized to meet the learning needs of students.

• Learning spaces have flexible furnishings, support the seamless use of technology, provide a variety of workspace options, and are a reflection of student ownership.

### PROJECT NEEDS

Session Two

### nection to each other and lines of sight to idents between spaces.

ns not just for planning but connection er supervised areas.

response to size difference between older ents (6th graders are bigger). between classrooms and maker spaces. brage so classroom feels bigger. sroom due to use of technology. ate larger (louder) group and smaller (quiet)

for recording technology. 2 TV's ace utilized for learning. ng wall, "Campfire" ace, multiple learning opportunities.

is have to have four walls? This stifles what we perable walls ok, NOT accordian. space that can accommodate change. ings from Classroom to the outside. wer around perimeter and flexible furniture in







trollable lighting. for kids to gather. ce/STEAM connection and flexibility. alance of collaborative (loud) and quiet spaces ctual books around perimeter (kids are too young for

her all students and parents indoor together for

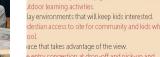
instructional supply storage shared by grade level.

rage for custodial and both central and de-

use.







pint of entry with convenient parking.

Iture District food prep (Plan for a warming kitchen)

te outside vendors.

NEEDS

e entry congestion at drop-off and pick-up and m on-site to drive and park. Entry, Admin, and Kindergarten drop-off points back up traffic. Access: MUR, After School /Latch Key, Enrichment After Hours Meetings, Conference, PTA, Use of

ded outdoor space for physical education, lunch







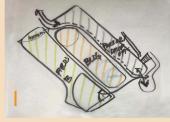




# COMMUNITY INPUT – LISTING NEEDS

NEEDS

# COMMUNITY GENERATED **DESIGN IDEAS**

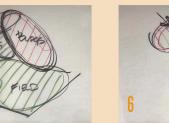


### Maximizes vehicle gueuing length along building.

- Ample distributed on-site parking will reduce street parking.
- · Fields behind buildings are more secure.
- Second access improves regular/emergency vehicle circulation.

- · Admin location difficult to coordinate with drop-off.
- Building distance from sloping topography worse for views from street above.
- Limited access to fields from parking lot for visitors
- Potential traffic impacts and security concern with second entrance off of Mira Montana.

- · Supervision of entrance by Admin office. · Improved on-site vehicle queuing. · Field area closer to ocean view and prevailing breezes.
- Building distance to sloping topography better for views from
- street above. · Adjacency of parking to fields will encourage on-site parking for
- community use.
- · Second access improves regular/emergency vehicle circulation.



- Supervision of entrance by Admin office.
- · Field area closer to ocean view and prevailing breezes.
- Building distance to sloping topography better for views from street above.
- · Adjacency of parking to fields will encourage on-site parking for community use.

### Lack of second access hinders regular/emergency vehicle circulation.

 Lack of second access hinders regular/emergency vehicle circulation.

· Limited vehicle queuing length prior to Admin.

### GROUP TWO CONCEPTS



- Maximizes vehicle queuing length along building.
- Ample distributed on-site parking will reduce street parking.
- · Field area closer to ocean view and prevailing breezes.
- · Fields behind buildings are more secure.
- · Improved on-site vehicle queuing.
- · Second access improves regular/emergency vehicle circulation.

- Admin location difficult to coordinate with drop-off.
- Building distance from sloping topography worse for views from street above.
- Potential traffic impacts and security concern with second entrance off of Mira Montana.
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- Adjacency of parking to fields will encourage on-site parking for
- community use.
- · Field area closer to ocean view and prevailing breezes. Building distance to sloping topography better for views from
- street above.
- · Second access improves regular/emergency vehicle circulation.

 Potential traffic impacts and security concern with second entrance off of Mira Montana.

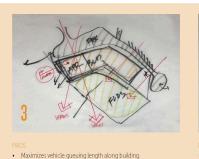
### GROUP TWO CONCEPTS

### Improved on-site vehicle queuing.





- Potential traffic impacts and security concern with second entrance off of Mira Montana. GROUP ONE CONCEPTS



· Field area closer to ocean view and prevailing breezes.

· Adjacency of parking to fields will encourage on-site parking for

Building distance from sloping topography worse for views from

· Provides view for both fields and building.

· Supervision of entrance by Admin office.

community use.

street above.

- · Second access improves regular/emergency vehicle circulation. Building distance from sloping topography worse for views from · Potential traffic impacts and security concern with second entrance off of Mira Montana.

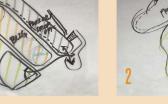
### · Fields behind buildings are more secure. street above. · Limited access to fields from parking lot for visitors.

Provides view for both fields and building.

Improved on-site vehicle queuing.









# COMMUNITY SESSION 3 – MAY 1, 2019

# Session

# Three

### **EXECUTIVE COMMITTEE**

Holly McClurg, Ph.D, Superintendent Cathy Birks, Asst. Supt. Business Services Jason Romero - Asst. Supt. HR Chris Delehanty, Exec. Dir. Capital Prog. Mike Galis - Director of M&O Jason Soileau, Principal, DMHES

### **DESIGN TEAM**

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Gail Moran

Alexis Brodt Adriana West Alison Catilus Alison Catilus Carolyn Lee Ana West Chris Young Becky Young BreAnne Custodio Erica Halpern Carolyn Lee Chris Young Erica Halperr Gail Conwell Gail Moran Gina Vargus Greg Heinzinger Heidi Merkel-Eckstein Ian Phillip Jason West Jazmin Blais Jeannette Estrada Jennifer Porter Joann Hooley Kate Lampe Kristin Yanicelli Ksenia Nawrocki Lena Liu Mark Maggenti

**STAFF & COMMUNITY MEMBERS** Mark Pong Michael Yanicelli Michelle McGraw Mike Halpern Mireille Barnard Neelum Arya Paige Rollins Pat Freeman **Richard Conwell** Scott Wooden Stefani Mazepa Tracy Friedman Tricia Dixon Wendy Wardlow

### **SESSION TWO/THREE PARTICIPANTS**

### **DESIGN DRIVERS**

### SITE

Reduce Vehicle Congestion Improve Pedestrian Safety Maximize On-Site Vehicle Queuing Maximize Parking Maintain Neighborhood ViewsEmergency Vehical Access

### BUILDING

Campus Interconnection Flexibility/Adaptability Indoor/Outdoor Collaboration and Transparency Natural Light and Fresh Air Access to Views Flexible Technology Centrally Located Multi-Use Space

# COMMUNITY GENERATED DESIGN DRIVERS







**CONCEPTS** 

### **SITE DIAGRAM**

### **EXISTING VEHICLE QUEUING**

• Existing On-Site Queuing after Main Entry to Drop Off Point:

### 10 Vehicles

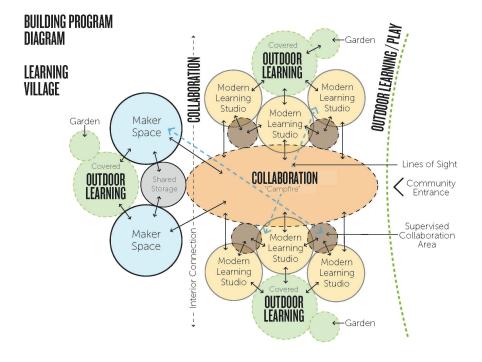
• Existing Off-Site Queuing on Boquita Drive:

### 20 Vehicles



# TRAFFIC OVERVIEW

# LEARNING SPACE INPUT, PHASING DISCUSSION BEGINS





# COMMUNITY SESSION 4 – MAY 13, 2019

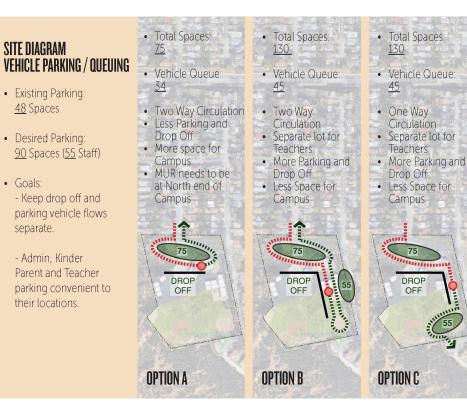


# COMMUNITY PRIORITY - TRAFFIC, INGRESS, AND EGRESS

### SITE DIAGRAM Existing vehicle queuing

- Existing On-Site Queuing after Main Entry to Drop Off Point: **10 Vehicles**
- Existing Off-Site Queuing on Boquita Drive, Cordero Road, and Mercado Drive:
   52 Vehicles
- Total On and Off-Site Neighborhood Queuing:
   62 Vehicles
- Note: Off-Site Traffic Backup currently impacts Emergency Access to the School and to the Residents.





### **SITE DIAGRAMS SUMMARY**





# FURTHER DESIGN INPUT

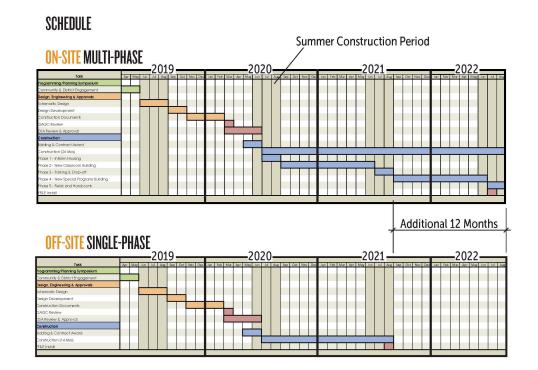
**CONCEPT ONE** 

CONCEPT TWO



# PHASING DISCUSSION – FURTHER DETAIL

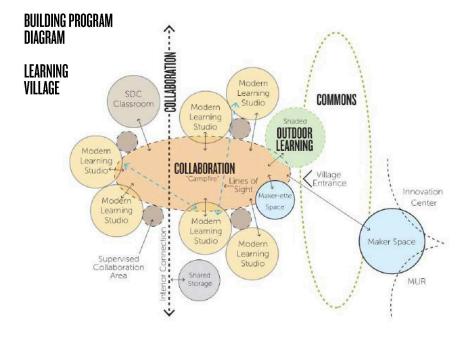


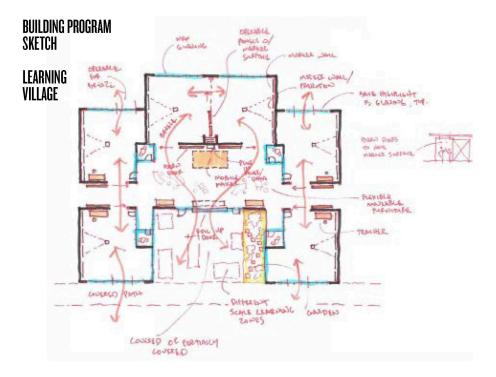


# COMMUNITY SESSION 5 – MAY 30, 2019

# Session Five

# LEARNING SPACE DESIGN UPDATE





### SITE DESIGN UPDATE

- Accumulated priorities from the community
- Built upon the 8 initial design ideas and community input

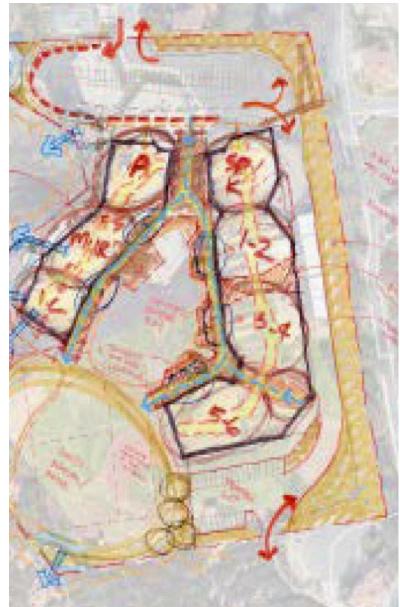
BUILDING PROGRAM Site plan

CAMPUS

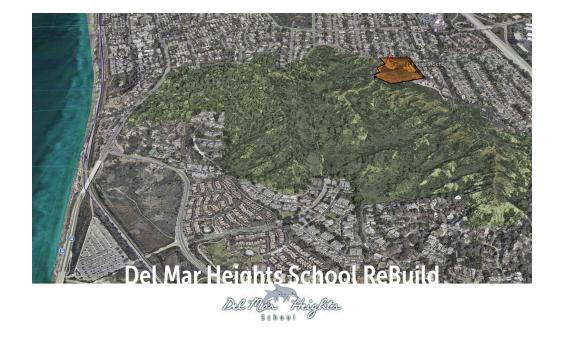
BUILDING PROGRAM Diagram

CAMPUS





### COMMUNITY SESSION 6 – SEPTEMBER 5, 2019



**COMMUNITY UPDATE 9/5/19** 



### BASEBALL FIELD OPTIONS

#### SITE PLAN Explorations

#### LESS PARKING AT SOUTH END

### REASONS THIS OPTION WAS NOT PURSUED:

- Reduces vehicle queuing length by approx. 10 vehicles.
- Reduces parking count by approx. 20 spaces. With reduced north lot parking, target of 90 spaces would not be reached.
- Inefficient use of area at southeast corner
- Groups 3-4 and 5-6 Villages. Educational preference is for 5-6 Village to be separated.





### SCHEMATIC DESIGN UPDATE





### COMMUNITY SESSION 7 – SEPTEMBER 23, 2019



FOLLOW UP ITEMS FROM COMMUNITY MEETING ON 9/5/19

- Design Concepts in Response to Community Concerns
- Green Space Comparison, Existing and Proposed
- Programming of Northwest Green Space
- Review of View Corridors and Building Heights
- Programming of Roofs (Solar, Green, Equipment Free, Materials)
- Schematic Design Update
- Review of Design Concepts in Response to Community Concerns, Questions and Ideas.



**COMMUNITY UPDATE 9/23/19** 

#### DESIGN CONCEPTS IN RESPONSE TO COMMUNITY CONCERNS

- One story buildings to respect views from around the site.
- Roof slopes have been kept low to keep building heights down.
- Mechanical equipment will be on ground rather than visible on roofs.
- On-site parking has been increased to reduce off-site parking impacts.
- <u>On-site vehicle queuing</u> has been increased to reduce off-site queuing congestion.
- <u>Landscape buffer</u> along east edge will be preserved and improved to shield views of school roof and buffer sound.
- Community access to fields and play areas will be maintained.
- Little League will be moved off-site, reducing weekend traffic/noise.
- Pedestrian path connection to Mira Montana has been removed.
- <u>A green space</u> and viewpoint has been provided at northwest corner.

**COMMUNITY NEEDS** 

REVIEW OF CONCEPTS FROM DESIGN PROCESS

### **NORTHWEST GREEN SPACE**



#### Potential Uses:

- Small Children's Playground (Tot Lot)
- Open lawn area
- "Green Flash" Viewpoint along south side with seating
- Art wall along entry







DMUSD COMMUNITY PARK – POTENTIAL USES

### VIEW SIMULATIONS AND BUILDING HEIGHTS



**CONCEPTUAL VIEW SIMULATIONS** 





#### **CONCEPTUAL VIEW SIMULATIONS**

### SCHEMATIC DESIGN UPDATE



**SITE PLAN** 



BOARD MEETING 11/20/19



#### Parking Summary

- Goal: Get parked cars off streets.
- Current spaces: 48
- Proposed spaces: 89 (reduced from 120 spaces before Community Park added.)
- Staff: **55**; Visitors & Kinder Parents: **34**
- Two parking areas allow staff to park separate from parents and visitors.
- Spaces changed from 9ft to 8ft wide.
- Front 3 feet of each space has been made landscaping.
- East parking is cut into grade with a retaining wall allowing buildings to be 15 feet further east.

#### If East Parking was removed

- Sidewalk & Fire Lane (including turnaround) would remain and Retaining Wall removed.
- Total width would reduce by 14 feet
- 31 Spaces in north parking lot would not be enough for school.
- Adding parking to NW corner would create unsafe crossing of pedestrians





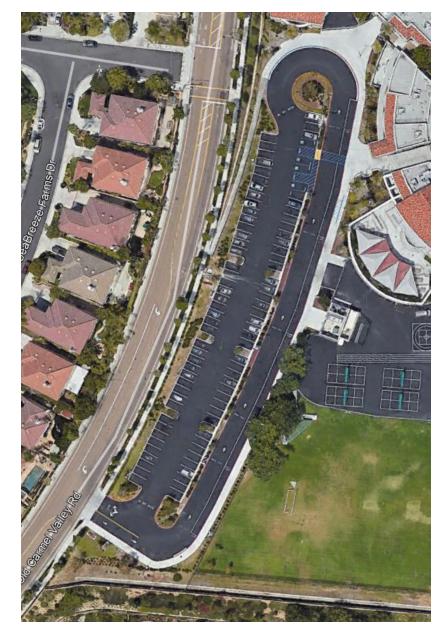
#### EXAMPLE PARKING: ASHLEY FALLS

• Total parking spaces: 98



#### EXAMPLE PARKING: SYCAMORE RIDGE

• Total parking spaces: 86





## **DMUSD COMMUNITY PARK**



#### Benefits:

- Pedestrian friendly, improves walkability and safety
- Small Children's Playground (Tot Lot)
- Open lawn area
- "Green Flash" Viewpoint along south side with seating
- Art wall along entry



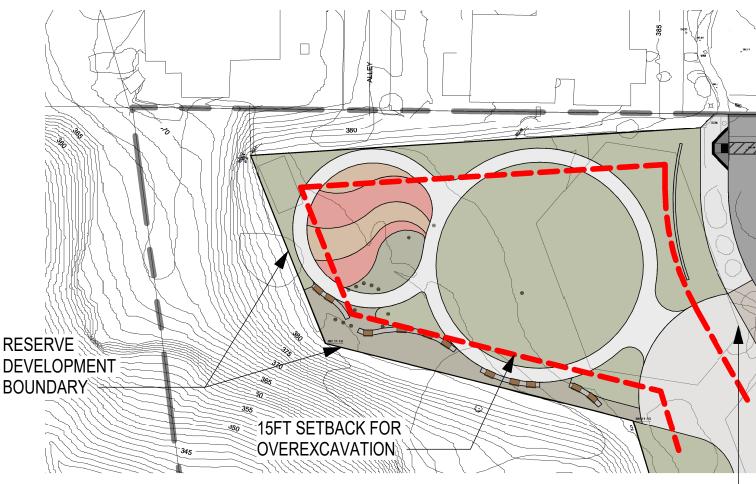




# **DMUSD COMMUNITY PARK**

#### PLACING A STRUCTURE IN DMUSD COMMUNITY PARK AREA

- A Classroom Building will not fit within the development limit of this portion of the site
- This area would be too remote from the playground and fields for the students.
- A Classroom Building would be difficult to safely secure from the main entrance.
- Location does not work with drop-off and pickup location at south end of site.



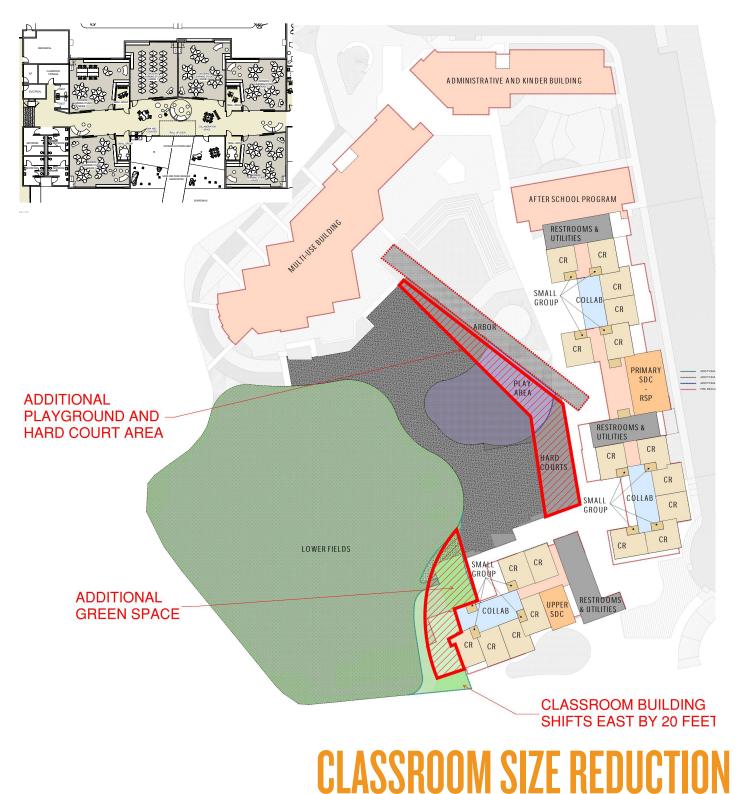
SETBACK FROM SIDEWALK ——

# **DMUSD COMMUNITY PARK**



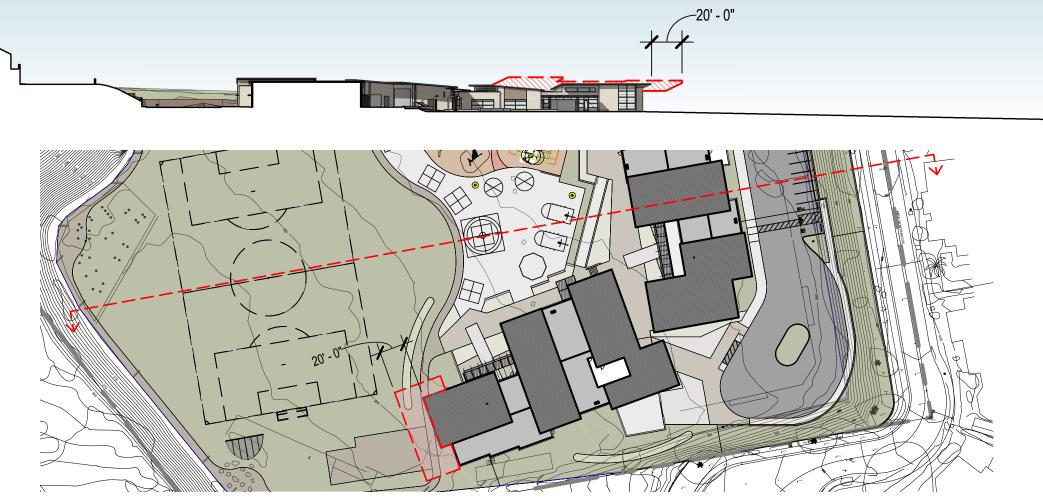
### **KEY BENEFITS**

- Classroom size reduction along with re-orientation of Arbor Connector between Classroom Building and Multi-Purpose Room produces:
- 26% increase of hard court area
- 43% increase of playground area
- 9% increase of Field/ Green Space
- Lower Classroom Building shifts 20 feet to east.
- PRIOR OVERALL
   BUILDING SF: 69,440sf
- CURRENT OVERALL
   BUILDING SF: 66,599sf



### Lower Classroom Building:

- Building footprint and roof have been pulled back to the east by 20 feet, increasing green space and sight lines.
- Building highest point has been reduced by 4 feet from 22 feet high to 18 feet at the highest point increasing sight lines.



# **SITE SECTION COMPARISON**

Existing: Green Space: 33% of site area Infield: 12% of site area Playground: 18% of site area Outdoor Learning: 1% of site area

Green Space PE Uses: -Open field play area, -Kindergarten Play Area



Proposed:

Green Space: 30% of site area Infield: 0% of site area Playground: 10% of site area Outdoor Learning: 6% of site area

Green Space PE uses:

-Open field play area with Soccer Field, Two Ball Fields and Canyon Rim Nature Path, -Kindergarten Play Area, -DMUSD Community Park, -Grass Amphitheater



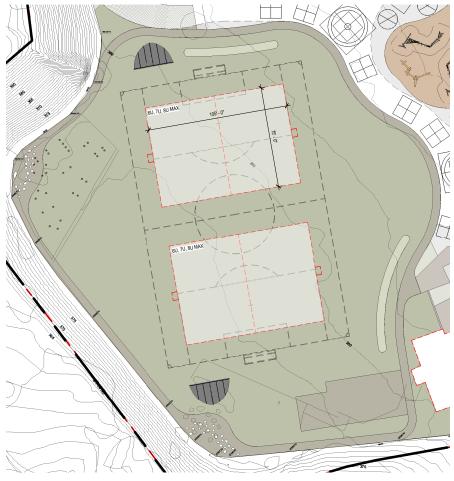
# **OPEN SPACE COMPARISON**

#### YOUTH SOCCER FIELD SIZE

- 6U, 7U, 8U Minimum Field Size: 45FT x 75FT
- 6U, 7U, 8U Maximum Field Size: 75FT x 105FT

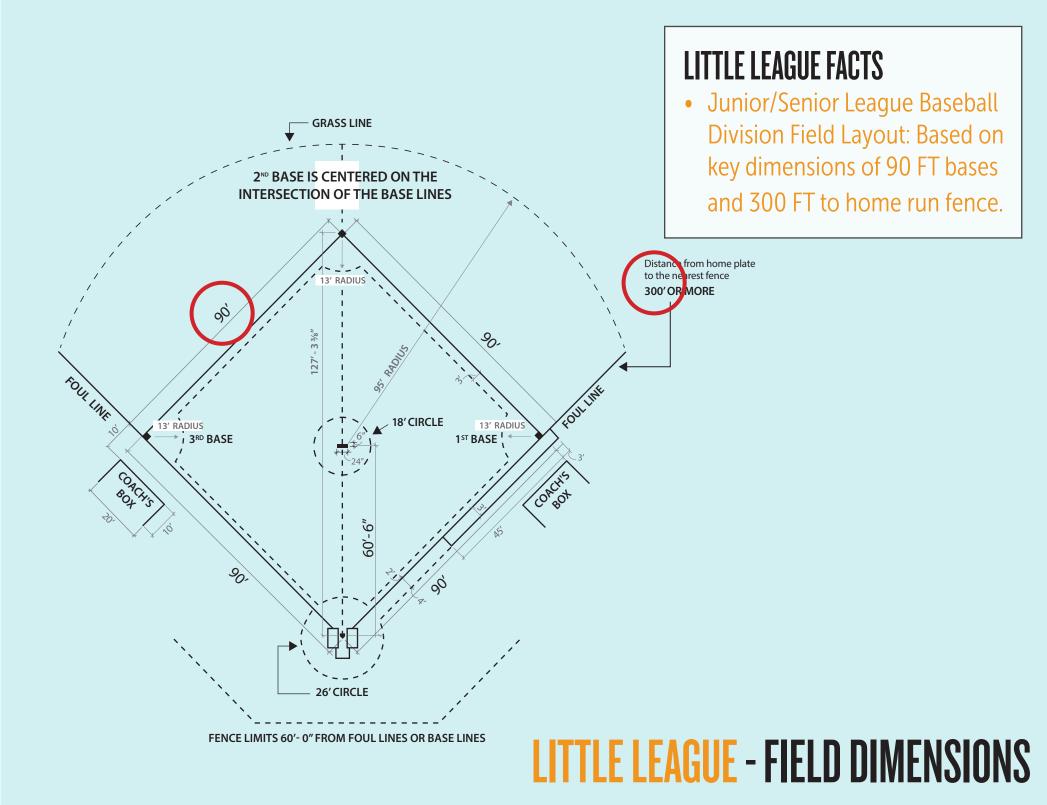


MINIMUM



MAXIMUM

# **YOUTH SOCCER**





### **EXISTING FIELD FACTS**

- 300 FT home run line extends beyond hard court line.
- Foul line along 3rd base extends beyond west fence line.
- Students generally stay off of field during recess and physical education.
- Site Area: 8.3 Acres



### **PROPOSED FIELD FACTS**

- On-Site Parking/Vehicle Queuing to address Traffic Concerns decreases available field area.
- One Story Buildings to address Community Views increases the building footprint and decreases available field area.
- Site Area: 8.3 Acres

# LITTLE LEAGUE - DEL MAR HEIGHTS



- Infield would need to be skinned for 90 FT bases.
- Site Area: 10.2 Acres

#### to work with 90 FT bases. • Site Area: 6.82 Acres

**DEL MAR HILLS FACTS** 

• 300 FT home run fence distance will not fit with

existing grade change.

• Infield could be skinned

MAR HILLS - TEST FIT

### CEAN AIR - TEST FIT

#### **OCEAN AIR FACTS**

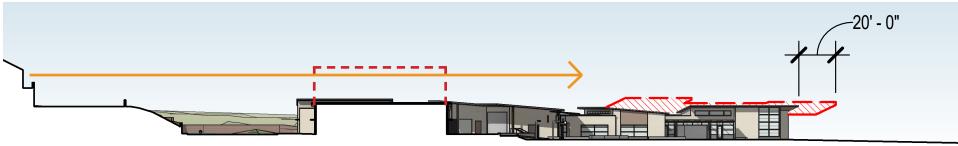
**LITTLE LEAGUE - OTHER SITES** 

Existing north field has room for 90 FT bases and a 300 FT home run fence.
Site Area: 11.5 Acres

# **ONE STORY VS. TWO STORY**

### One Story vs. Two Story

• Two story buildings would increase green space, but also obstruct views to the west across the site.



# **ONE STORY VS. TWO STORY**

## **SITE SECURITY AND STUDENT SAFETY**

#### Current View from Mira Montana Turnaround



#### Proposed View from Mira Montana Turnaround



### **SITE SECURITY AND STUDENT SAFETY**

# **CURRENT SCHOOL DESIGN**





# **MULTI-USE ROOM**







# **STUDENT COMMONS**



# **DEL MAR HEIGHTS SCHOOL REBUILD**

collaborative

integrated

sustainable

innovative





